Johnson & Wales University

Consolidated Financial Report June 30, 2022



RSM US LLP

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In performing an audit in accordance with GAAS, we:

Exercise professional judgment and maintain professional skepticism throughout the audit.

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.

Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal controlry or dan vau "

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Cash and cash equivalents	?	=>7589	\$	19,555
Short-term investments	:	=>1369 87@A@	Ψ	2,517
Student accounts receivable, net		967B6A		10,401
Inventories, deferred charges and prepaid expenses		>769@		8,498
Contributions receivable, net		8796C		2,597
Student loans, notes and other receivables, net		967955		8,255
Asset held for sale		5@75 = 5		1,513
Investments		5897CAC		329,170
Right of use asset		=76C@		5,155
Property and equipment, net		-76€⊌ 5B@768=		418,533
Assets of discontinued operations		36@706= D		45,336
Assets of discontinued operations		U		45,556
;	?	>9875BA	\$	851,530
El#%ldf?_`#°/F_″fl``_~				
Accounts payable and accrued expenses	?	8>7>6C	\$	29,447
Deferred revenue and student deposits		8=75BA	•	14,731
Retirement plan and annuity obligations		97C>C		2,249
Refundable U.S. Government grants		976@>		1,779
Right of use liability		=7B>5		5,844
Bonds and notes payable and line of credit		AA78>=		62,233
Liabilities of discontinued operations		D		652
; "#& &##%#&*7;"		99B786>		116,935
Commitments and contingencies				
Net assets:				
Without donor restrictions:				
Available for operations and designated for long-term investment		8C>76@A		275,182
Net investment in property and equipment		5=>7=C@		402,285
Loan program		A78B>		8,623
; '^#\ G** 'L"/'		BA97>=6		686,090
With donor restrictions		==759@		48,505
; · ″#å ° (″ #ˇˇ (‴		BCB79A@		734,595
; `″#\	?	>9875BA	\$	851,530
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See notes to consolidated financial statements.

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Operating revenue, gains and other support:														
Tuition and fees, net of financial aid and scholarships (\$109,785														
and \$112,912 at June 30, 2022 and 2021, respectively)	?	98>7C6=	?	D	?	98>7C6=	\$	137,234	\$ -	\$ 137,234	1			
Residence and dining		==7AA>		D		==7AA>		32,794	-	32,794	1			
Hotels		B76>5		D		B76>5		3,148	-	3,148	3			
Contributions, grants and federal aid to students		=57@@B		D		=57@@B		30,046	-	30,046	6			
Investment return appropriated for operations		98786@		D		98786@		12,590	-	12,590)			
Other student generated		97=8B		D		97=8B Łł	<u>.</u>	!	1111	u	%	5	u	u

8688 2021

Cash flows from operating activities: Continuing operations:

8688 2021

Cash flows from investing activities:

Purchase of property, plant and equipment ? :>7C8>< \$ (3,262)

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Instruments measured and reported at fair value on a recurring basis are classified and disclosed in one of the following categories:

- **E_2_& 9N** Quoted prices are available in active markets for identical instruments as of the reporting date. Instruments which are generally included in this category include listed equity and debt securities publicly traded on a stock exchange.
- E_2_& 8N Pricing inputs are other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value is determined through the use of models or other valuation methodologies.
- E_2_4 5N Pricing inputs are unobservable for the instrument and include situations where there is little, if any, market activity for the instrument. The inputs into the determination of fair value require significant managem

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Cash equivalents, except those that are managed by external investment managers as part of their long-term strategies, are carried at cost, which approximates fair value.

During the years ended June 30, 2022 and 2021, there were no changes to the University's valuation techniques that had, or are expected to have, a material impact on its consolidated financial position or consolidated statements of activities.

The University maintains its cash balances at several financial institutions which, at times, may exceed federally insured limits. The University monitors its exposure associated with cash and cash equivalents and has not experienced any losses in such accounts.

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OK 1° Pt°/N Gifts in kind are noncash, tangible donations received by the University. Gifts-in-kind donations are valued at fair market value as determined by a written appraisal from an independent qualified appraiser or other substantiating documentation. Gifts-in-kind contributions are reported as part of contributions, grants and federal aid to students in the consolidated statements of activities. Detail of gifts in kind as of June 30 is as follows:

	:	2022	2021
Horse and equipment for equine program	\$	29 246	\$ 32 200
Classroom supplies, including food for culinary program	\$	246 275	\$ 232

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The composition of tuition and fees based on degree programs for the years ended June 30

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As of June 30, financial assets and liquidity resources available within one year for general expenditure, such as operating expenses, scheduled principal payments on debt and capitalized construction costs not financed with debt, were as follows:

	 2022	2021
Financial assets at year-end:		
Cash and cash equivalents	\$ 48,321	\$ 19,555
Short-term investments	2,757	2,517
Student accounts receivable	10,605	10,401
Contributions receivable, net	2,109	2,597
Student loans, notes and other receivables, net	10,133	8,255
Investments	 321,959	329,170
	395,884	372,495
Less amounts not available to be used within one year:		
Net asset with donor restrictions	(44,215)	(48, 132)
Net assets with time restrictions	(1,847)	(24)
Net assets with contractual restrictions	(15,751)	(8,137)
Board-designated for endowment	(275,321)	(276,506)
	 (337,134)	(332,799)
Add amounts available to be used within one year:		
Net assets with donor restrictions to be met within one year	1,750	2,050
Investment return to be appropriated for operations	13,368	12,207
	15,118	14,257
Financial assets available to meet general		
expenditure within one year	\$ 73,868	\$ 53,953

As part of its liquidity management, the University evaluates, on ant R ithin on,z

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	Level 1	Le	evel 2	Le	evel 3	Mea	estments asured at IAV (a)	Total
Investments:								
U.S. equities	\$ 27,012	\$	-	\$	-	\$	-	\$ 27,012
Global equities	43,617		-		-		-	43,617
Fixed income	17,250		-		-		-	17,250
Marketable alternative assets	-		-		-		197,066	197,066
Nonmarketable alternative assets:								
Restructuring funds	-		-		-		16,913	16,913
Private equity funds	-		-		-	4r	4,268	4,268
Nonmarketable inflation hedging	-		-		-		2,660	2,660
Cash and cash equivalents	11,365		-		6		-	

During the years ended June 30, 2022 and 2021, there were no purchases, issuances or settlements of Level 3 investments. For the years ended June 30, 2022 and 2021, there were no transfers in or out of Level 3.

The University invests in certain investments that calculate NAV per share and these investments are reported at fair value based on the NAV per share as reported by the investment manager. A summary of the significant categories of such investments and their attributes is as follows:

_				2022		
	Number of	Fair	1.16	nfunded	Redemption Frequency (If Currently	Redemption Notice
	Funds	Value	_	nmitments	Eligible)	Period
•					Semimonthly/ Quarterly/	
Marketable alternative assets	4	\$ 197,066	\$	-	Annually	5-90 days
Nonmarketable alternative assets	12	21,181		1,808	N/A	N/A
Nonmarketable inflation hedging	4	2,660		188	N/A	N/A
=	20	\$ 220,907	\$	1,996	1	
	Number of Funds	Fair Value	_	nfunded nmitments	Redemption Frequency (If Currently Eligible) Semimonthly/	Redemption Notice Period

The University's investment in the Agility Fund totaled \$194,169 and \$210,869, and is broken into the following categories at June 30:

		2022		2021
Global equities	\$	62,802	\$	82,305
Global fixed income	Ψ	548	Ψ	11,715
Absolute return		69,712		61,691
Real assets		24,731		17,797
Private capital		36,278		37,289
Cash		98		72
	\$	194,169	\$	210,869

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J ﴾ , ` ° ŽIMLT ` Ž LLT ` Ž LLT C filt N The University has a qualified 401(k) retirement savings plan for its employees. The University contributes 6% of eligible compensation of each eligible employee, as well as matching 100% of employee contributions up to 4% of eligible compensation, subject to limits. The plan document was amended on June 18, 2020, effective August 1, 2020, to remove the 6% contribution through December 31, 2021, and allow the reduction or discontinuance of the matching contribution effective January 1, 2021 at the discretion of the Board

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Maturities of notes and bonds payable, net of discounts and premiums, for the fiscal years after June 30, 2022, are as follows:

Years ending June 30:	
2023	\$ 3,981
2024	5,949
2025	5,982
2026	6,061
2027	6,131
Thereafter	 27,180
	\$ 55,284

On July 18, 2013, the University issued \$40 million in North Carolina Capital Facilities Finance Agency (NCCFFA) Revenue Refunding bonds to refinance the NCCFFA series 2003A bonds of \$42.5 million. In May 2022, the University defeased the outstanding balance totaling \$26,065 of the 2013 NCCFFA revenue bonds through funding a defeasance escrow using the proceeds from the issuance of new taxable bonds and operating funds. The new taxable bonds are a private placement with Truist Bank using a Cinderella structure, which will convert the taxable debt to tax-exempt when the bonds are eligible to be called, at January 1, 2023. At that time, the interest rate will drop to 2.7%. At the closing date of May 12, 2022, the 2013 NCCFFA series was considered legally defeased

RIHEBC Revenue Bonds are secured by tuition and other revenues.

The University has one line of credit totaling \$26 million. The line of credit is a demand note with an expiration date of December 31, 2022. The line of credit is uncollateralized. Management expects to renew the line in the ordinary course of business. At June 30, 2022 and 2021, there were no amounts outstanding on the line of credit. Interest rate on the line of credit was 2.66% and 1.59% at June 30, 2022 and 2021, respectively.

The bond agreements and line of credit agreements contain covenants regarding certain operating activities and financial statement amounts and bond agency ratings of the University, the most restrictive of which require that the University maintain a certain debt service coverage ratio, days cash on hand and certain long-term debt ratings by Standard & Poor's Ratings Service and Moody's Investors Service, Inc.

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Interest costs for the years ended June 30, 2022 and 2021, were \$1,962 and \$5,160, respectively.

Net assets with donor restrictions consist of the following %

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The University leases office, classroom, dormitory facilities and equipment under noncancelable leases expiring at various dates through 2026. During fiscal year 2021, the University entered into a finance lease obligation for computer equipment that expires in 2026. During fiscal year 2022, the University entered into an operating lease obligation for office space that expires in 2026. Amortization and interest for 2022 was \$

The University has a conflict of interest policy which requires that each trustee, officer and senior executive shall disclose to the Board at least once each year all the material facts concerning his or her relationship with or interest in any person, firm, corporation or other entity with whom the University has, or proposes to enter into, any contract or other transaction which may, directly or indirectly, result in financial gain or other advantage to such trustee, officer or senior executive by reason of such relationship or interest.

In the ordinary course of business, the University purchased supplies and services, which included health insurance administration, internet and phone services and gas and electricity from entities whose officers, partners and/or stockholders are trustees, officers or senior executives of the University. Total amounts paid for these supplies and services during the years ending June 30, 2022 and 2021, were \$25,817 and \$17,218, respectively. When such a relationship exists, trustees, officers and senior executives are responsible to make decisions without favor or preference to third parties, but solely on the basis that the decision is in the best interest of the University.

One trustee is affiliated with a financial institution which holds outstanding bonds of the University of \$24,900 and which the University has a cash balance of \$10,006 at the institution on June 30, 2022.

As of June 30, 2022 and 2021, contributions receivable from trustees totaled \$93 and \$389, respectively.

The following reflects the classification of the University's expenses, by both the underlying nature of the expense and function, for the years ended June 30, 2022 and 2021

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Continuing Operations	Ins	tructional	ademic Support	Student Services	uxiliary terprises	stitutional Support	Public Service	Total
Salaries and wages	\$	49,636	\$ 8,712	\$ 24,372	\$ 6,126	\$ 14,271	\$ 4	\$ 103,121
Benefits other than retirement plan		9,827	1,097	6,836	1,664	2,944	1	22,369
Retirement plan		1,650	149	827	165	613	-	3,404
Food and beverage		1,293	-	-	1,473	-	-	2,766
Professional fees and contracted services		626	100	1,200	1,501	2,682	1	6,110
Occupancy		6,215	1,041					

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Major classes of revenues and expenses of discontinued operations are listed below:

North Miami Campus	2021				
Operating revenues:					
Tuition and fees, net of financial aid and scholarships (\$10,097)	\$	9,624			
Residence and dining		2,301			
Other		790			
Total operating revenues		12,715			
Operating expenses:					
Instructional		8,333			
Academic support		1,492			
Student services		4,921			
Auxiliary enterprises		3,509			
Institutional support		4,471			
Total operating expenses		22,726			

Nonoperating activities:

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Denver Campus 2021

Operating revenues:

Tuition and fees, net of financial aid and scholarships (\$6,146)

The University evaluated all events and transactions through October 31, 2022, the date on which the consolidated financial statements were issued. There were no material subsequent events requiring accounting recognition or disclosure in the accompanying consolidated financial statements.

On July 28, 2022, one of the Providence properties classified as held for sale as of June 30, 2022, was sold for \$13,550.

On August 25, 2022, one of the Charlotte properties classified as held for sale as of Junes f